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## To whom it may concern;

In my professional career I have also had significant international experience in several companies in the aerospace and engineering sectors, including the leader in this field Space Exploration Technologies;

My career has allowed me to develop strong skills including:

- as Configuration Manager, configuration management and change control, as well as coordinated between different departments for the approval and implementation of the changes.
- Ensured the correct information flow through different parties/departments involved in the projects.
- Ensured the correct value of the configuration status.
- Participated in new product release process by representing configuration management in Initial, Critical and Final Review processes.
- Provided and managed impact analysis of product changes to minimize the effect on production and the cost.
- Ensured the correct configuration requirements have been completed.
- Monitored the implementation of approved changes and provided feedback to the affected parties.
- Coordinated operational CM activities.
- Analysis and improvement of complex processes using the PLM software application.
- Coordinated between the Program, Engineering, Manufacturing, Quality, Customer Service Departments and other functions, acting as a point of reference for the main stakeholders.
- Initiated, defined and managed Change Control Board that included the company's stakeholders (CEO, Engineering Manager, Manufacturing Manager, CFO, Logistic Manager, Sales Manager and Configuration Manager) to provide a clearer picture of product changes impact and status.

I believe I can offer a valuable contribution to the company, especially in the following areas:

- in the process of managing the configuration management, Change Control Boards and setting lean processes.
- to improve and speed up the approval process and provide a clearer picture of the upcoming changes (time & cost saving).

- in giving coherence to the assembly process through a rigorous use of interfunctional design and coordination tools and methodologies.

I would be happy to meet you, to evaluate how my experience can support the growth of your company.

I look forward to a courteous reply and the pleasure of knowing it and deepening our mutual knowledge.

Cordially,

Hariv Markus